



Lean from the Trenches: Managing Large-Scale Projects with Kanban

Henrik Kniberg

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You know the Agile and Lean development buzzwords, you've read the books. But when systems need a serious overhaul, you need to see how it works in real life, with real situations and people. *Lean from the Trenches* is all about actual practice. Every key point is illustrated with a photo or diagram, and anecdotes bring you inside the project as you discover why and how one organization modernized its workplace in record time.

Lean from the Trenches is all about actual practice.

Find out how the Swedish police combined XP, Scrum, and Kanban in a 60-person project. From start to finish, you'll see how to deliver a successful product using Lean principles.

We start with an organization in desperate need of a new way of doing things and finish with a group of sixty, all working in sync to develop a scalable, complex system. You'll walk through the project step by step, from customer engagement, to the daily "cocktail party," version control, bug tracking, and release. In this honest look at what works--and what doesn't--you'll find out how to:

- Make quality everyone's business, not just the testers.
- Keep everyone moving in the same direction without micromanagement.
- Use simple and powerful metrics to aid in planning and process improvement.
- Balance between low-level feature focus and high-level system focus.

You'll be ready to jump into the trenches and streamline your own development process.

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